

# GREATER LETABA MUNICIPALITY



2016/17

## THIRD QUARTER SDBIP REPORT (SECTION 52)



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Introduction	<p>The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).</p> <p>In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”</p> <p>As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan.</p> <p>The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.</p> <p>The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections.</p> <p>Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community.”</p> <p>The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the municipal manager and senior managers.</p> <p>The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).</p> <p>In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”</p>
Legislation	<p>According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:</p> <p>'service delivery and budget implementation plan' means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-</p> <p>(a) projections for each month;</p> <p>(i) revenue to be collected by source;</p> <p>(ii) operational and capital expenditure by vote;</p> <p>(b) service delivery targets and performance indicators for each quarter.</p> <p>Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.</p> <p>The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the Municipality :</p> <p>(1) Monthly projections of revenue to be collected by source.</p> <p>(2) Monthly projections of expenditure (operating and capital) and revenue for each vote.</p> <p>(3) Quarterly projections of service delivery targets and performance indicators for each vote.</p> <p>(4) Ward information for expenditure and service delivery.</p> <p>(5) Detailed capital works plan broken down per ward for three years.</p> <p>* Section 1 of the MFMA defines a “vote” as:</p> <p>a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</p> <p>b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.</p>
	<p>Section 28 of the Municipal Finance Management Act deals with adjustments budgets. In terms of the Act, an adjustments budget is intended to do the following: Sub-Section 2 a) Must adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue during the current year b) May appropriate additional revenues that have become available over and above those anticipated in the annual budget, but only to revise or accelerate spending programmes already budgeted for c) May, within a prescribed framework, authorise unforeseeable and unavoidable expenditure recommended by the mayor of the municipality d) May authorise the utilisation of projected savings in one vote towards spending under another vote e) May authorise the spending of funds that were unspent at the end of the past financial year where the under-spending could not reasonably have been foreseen at the time to include projected roll-overs when the annual budget for the current year was approved by the council f) May correct any errors in the annual budget; and g) May provide for any other expenditure within a prescribed framework</p>

Methodology and Content	<p>National Treasury directives are clear on the contents and methodology to derive at the SDBIP.</p> <p>As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and activities to enable the SDBIP to serve as monitoring tool for service delivery.</p> <p>The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. From the consolidated information, top management is expected to develop the next level of detail by breaking up outputs into smaller outputs and then linking and assigning responsibility to middle-level and junior managers.</p>
	<p>The SDBIP of the Greater Letaba Municipality consists of strategic objectives derived from the IDP that are aligned with the strategic intent of the organisation. Strategic indicators with targets are set to measure the objectives. The Municipal Manager takes responsibility for the strategic indicators and objectives which will form part of his/her Performance Agreement and Plan. Projects and activities are aligned to the indicators with quarterly targets, time-frame and budget assigned to each.</p> <p>The Strategic Indicators give rise to the institutional indicators for which the Directors will take responsibility. These indicators will form part of the Performance Agreements and Plans of Senior Managers (Directors). Indicators are assigned quarterly targets and responsibilities to monitor performance.</p> <p>Derived from this, the next layer is developed, whereby the details with responsibilities for the next level of management is outlined and forms part of the Lower SDBIP. This lower SDBIP is a management tool for the S57 Managers and need not be made public and is a separate document for each internal department.</p> <p>The SDBIP serves as a management, implementation and monitoring tool that will assist the Mayor, Councilors, Municipal Manager and Directors in delivering services to the community</p>

<p>Vision and Mission</p>	<p>The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. The vision of Greater Letaba Municipality is:</p> <p>"To be an outstanding agro-processing and eco-cultural tourism hub".</p> <p>The strategic mission speaks about what the purpose of Greater Letaba Municipality is:</p> <p>The mission of Greater Letaba Municipality is to ensure an effective, efficient and economically viable municipality through:</p> <ul style="list-style-type: none"> <li>Provision of accountable, transparent, consultative and co-operative governance.</li> <li>Improving the quality of life through economic development and poverty alleviation.</li> <li>Provision of sustainable services.</li> <li>Ensuring a safe and healthy environment.</li> </ul>
<p>Strategy map</p>	<p>The Strategy Map depicts the strategic objectives on how Greater Letaba Municipality will be able to become an outstanding agro-processing and eco-cultural tourism hub while providing sustainable and affordable services to all. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All operational outputs (projects, initiatives and process) as contained within the SDBIP are aligned to the attainment of one or more of these objectives.</p> <div data-bbox="296 1048 1337 1881" style="border: 1px solid black; height: 372px; width: 652px; margin-top: 10px;"></div>

Votes and Operational objectives	Votes	Objectives and Targets
	Municipal Manager Office (Vote 0040)	To lead, direct and manage a motivated and inspired administration and account to the Greater Letaba Municipal Council as Accounting Officer for long term municipal sustainability to achieve a good creditor rating within the requirements of the relevant legislation and whereas the following sections within the department, i.e. HIV/Aids, Youth, Disabled and Gender Desk, Communication and Internal Auditing is managed for integration, economic growth, marginalised poverty alleviation, efficient, economic and effective communication and service delivery.
	Finance (Vote 0050)	To secure a sound and sustainable management of the financial affairs of Greater Letaba Municipality by managing the budget and treasury office and advising and if necessary assisting the Accounting Officer and the Directors in their duties and delegation contained in the MFMA. Ensuring that the Greater Letaba Municipality is 100% financially viable when it comes to cost coverage and to manage the grant revenue of the municipality so that no grant funding is foregone
	Community Services (Vote 0028)	To co-ordinate Environmental Health Services, Sports Arts and Culture, Education, Libraries, Safety and Security, Environmental and Waste management, Health and Social development programmes as well as Disaster management to decrease community affected by disasters
	Infrastructure Development and Economic Planning (Votes 0029 and 0022)	To ensure that the service delivery requirements for roads are met and maintenance of water, sewerage and electricity are conducted for access to basic services as well as no less than an average of 100% MIG expenditure  To direct the Greater Letaba Municipality's resources for advanced economic development and investment growth through appropriate town and infrastructure planning in order that an environment is created whereby all residents will have a sustainable income.
	Corporate Services (Vote 0046 )	To ensure efficient and effective operation of council services, human resources and management, legal services and the provision of high quality customer orientated administrative systems. Ensuring 100% compliance to the Skills Development Plan.

## SERVICE DELIVERY PERFORMANCE SUMMARY 3rd QUARTER 2016/17

The table and graph below illustrates service delivery performance of Greater Letaba Municipality against the National Key

KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	10	9	1	90%
Basic Service Delivery	5	1	4	20%
Local Economic Development	4	4	0	100%
Municipal Finance Management Viability	18	12	6	67%
Good Governance and Public Participation	20	13	5	72%
	<b>55</b>	<b>39</b>	<b>16</b>	<b>71%</b>

<b>Overall % = 71%</b>				
KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	13	3	10	23%
Basic Service Delivery	94	61	33	65%
Local Economic Development	3	3	0	100%
Municipal Finance Management Viability	3	3	0	100%
Good Governance and Public Participation	4	2	0	50%
	<b>117</b>	<b>72</b>	<b>45</b>	<b>62%</b>

<b>Overall % = 62%</b>				
KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	23	12	11	52%
Basic Service Delivery	98	62	36	63%
Local Economic Development	7	7	0	100%
Municipal Finance Management Viability	21	15	6	71%
Good Governance and Public Participation	22	15	7	68%
	<b>172</b>	<b>111</b>	<b>61</b>	<b>65%</b>

**Overall % = 65%**

The municipality had a total of 171 Key performance Indicators and Projects for 2016/17 3rd quarter. The municipality managed to record good performance on 110 key performance indicators which constitutes to 65%. The 35% of non achievement was due to less number of land use applications not being processed since the municipality do not have the SPLUM by laws, Consumers not paying for services rendered to them and municipal by laws not reviewed and promulgated and delay in appointment of service provider.

**KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT**

**KEY PERFORMANCE INDICATORS**

**OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)**

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2017)	Budget 2016/17	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective measures	Responsible Person	Evidence requires
	Integrated Sustainable Development	IDP	Approval of the Draft 2016/17 IDP by 31 March 2017	To approve Draft 2016/17 IDP by 31 March 2017	Date	30-Mar-16	Approval of 2016/17 IDP by 31 March 2017	Operational	Approval of 2016/17 IDP by 31 March 2017	Draft 2016/17 IDP approved on 30 March 2017	Target Achieved	None	None	Director INDEP	Council approved Draft IDP and resolution, Council Resolution
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled by 30 June 2017.	Number	4 Quarterly reports	4 Quarterly performance reports compiled	Operational	1 Quarterly performance reports compiled	1 Quarterly performance reports compiled	Target Achieved	None	None	Municipal Manager	Council approved Quarterly reports
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of Individual performance assessments conducted in 2015/16 for Sec 54 & 56 Managers financial year by 30 June 2017	Number	2 Individual performance assessments for 2014/15 Annual and 2015/16 Mid year	2 Individual performance conducted for Sec 54 & 56 Managers	Operational	1 Individual performance conducted for Sec 54 & 56 Managers	Individual Assessments not conducted	Target not Achieved	Competing activities	To conclude the assessment in the 4th quarter	Municipal Manager	Performance Assessments report
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	To submit 2016/17 Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January 2017	Date	25-Jan-16	Submission of 2016/17 Mid-year report to CoGHSTA, Provincial Treasury and National Treasury by 25 January 2017.	Operational	Submission of 2016/17 Mid-year report to CoGHSTA, Provincial Treasury and National Treasury by 25 January 2017	Mid Year report submitted to National Treasury, CoGHSTA and Provincial Treasury on the 25 January 2017	Target Achieved	None	None	Municipal Manager	Dated proof of submission to CoGHSTA, Provincial and National Treasury



**KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT**

**KEY PERFORMANCE INDICATORS**

**OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)**

Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance	To table 2015/16 Annual Report in Council by 31 January 2017	Date		Tabling of 2015/16 Annual report in Council by 31 January 2017	Operational	Tabling of 2016/17 Annual report in Council by 31 January 2017.	2015/16 Annual report tabled at council on the 31 January 2017	Target Achieved	None	None	Municipal Manager	Council approved Annual report, Council resolution
Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	To table 2015/16 Oversight report on the Annual Report in Council by 31 March 2017	Date	31/03/2016	Tabling of 2015/16 Oversight report on the Annual Report in Council by 31 March 2017	Operational	Tabling of 2015/16 Oversight report on the Annual Report in Council by 31 March 2017.	2015/16 Oversight Report tabled by council on the 30 March 2017	Target Achieved	None	None	Municipal Manager	Council approved Oversight report on the Annual report, Council resolution
Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	To approve reviewed 2016/17 SDBIP in Council by 31 March 2017	Date	31-Mar-16	Approval of the reviewed 2016/17 SDBIP in Council by 31 March 2017	Operational	Approval of the reviewed 2016/17 SDBIP in Council by 31 March 2017.	Target Achieved	Target Achieved	None	None	Municipal Manager	Reviewed 2016/17 SDBIP, Council resolution
Improved Governance and Organisational Excellence	Legal Services	To improve efficiency and effectiveness of municipal administration within the financial year	% developed Service Level Agreements within 30 days after the appointment of Service provider by 30 June 2017 (# of SLA s developed/ # of Appointments made)	Percentage	100% SLA developed	100% (# of SLA s developed/ # of Appointments made)	Operational	100% (# of SLA s developed/ # of Appointments made)	100%, 12 SLA developed against 12 appointments	Target Achieved	None	None	Director Corp	Dated signed Service Level Agreements
Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance within the financial year	# of performance audit reports compiled and issued to the Accounting Officer by 30 June 2017.	Number	4 Performance audit reports issued	4 Performance audit reports issued	Operational	1 Performance audit reports compiled and issued to the Accounting Officer	1 Performance audit reports compiled and issued to the Accounting Officer	Target Achieved	None	None	Municipal Manager	Performance Audit report tabled, Council resolution, report signed off by the MM
Improved Governance and Organisational Excellence	Internal Audit	Functionality of Audit within the financial year	To develop Audit action plan for 2015/16 31 January 2017	Date	31-Jan-16	Development of 2015/16 Audit Action plan by 31 January 2017	Operational	Development of 2015/16 Audit Action plan by 31 January 2017	2015/16 Audit action plan developed and submitted to council on 30 January 2017	Target Achieved	None	None	None	Council approved audit action plan, Council resolution

**2016/17 CAPITAL WORKS PLAN  
SUMMARY OF CAPITAL AND OPERATIONAL PROJECTS PER RESPONSIBLE MANAGER**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Adjusted Budget	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To Purchase 1 Scanner office by 30 June 2017	Scanner	01/07/2016	30/06/2017	Director Corp	GLM	5 000	5 000	1 Scanner purchased and delivered	Scanner not purchased	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To Purchase office Furniture by 30 June 2017 (22 High back chairs, 22 Office tables and 44 visitors chairs)	Office Furniture	01/07/2016	30/06/2017	Director Corp	GLM	2 000 000	2 000 000	Advertisement and Appointment of Service Provider	Tender advertised, service provider not appointed	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase 55 Laptops by 30 June 2017	Laptop Replacement	01/07/2016	30/06/2017	Director Corp	GLM	200 000	600 000	Advertisement and Appointment of Service Provider	Tender advertised, service provider not appointed	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To Purchase Desktops by 20 June 2017	Desktops replacements	01/07/2016	30/06/2017	Director Corp	GLM	150 000	20 000	Advertisement and Appointment of Service Provider	Tender advertised, service provider not appointed	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To Purchase and Install Uninterrupted Power Supply by 30 June 2017	Uninterrupted Power Supply	01/07/2016	30/06/2017	Director Corp	GLM	150 000	150 000	Advertisement and Appointment of Service Provider	Tender advertised, service provider not appointed	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and Install Brail Note Software by 31 March 2017	Brail Note	01/07/2016	30/06/2017	Director Corp	GLM	100 000	100 000	Brail Printer Software purchased and Installed	Brail Printer Software purchased and installed	Target Achieved	None	None	Delivery note

39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and Install of Org Plus Professional system by 30 June 2017	Org Plus Professionalis	01/07/2016	30/06/2017	Director Corp	GLM	24 000	14 444	Develop and submit specification to SCM for advertisement	Org Plus Professionals purchased and Installed	Target Achieved	None	None	Delivery note
39	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To purchase and Install Call Log System by 30 June 2017	Call Log System	01/07/2016	30/06/2017	Director Corp	GLM	350 000	350 000	Call Log System purchased and Installed	Service provider not appointed	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase 16 Mobile Filing Units by 31 June 2017	Mobile Filing Unit	01/07/2016	30/06/2017	Director Corp	GLM	200 000	200 000	Mobile filing unit purchased and delivered	Tender not advertised , service provider not advertised	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase 16 Steel Cabinets Units by 31 June 2017	Steel Cabinets(sub Offices, MM & Corps)	01/07/2016	30/06/2017	Director Corp	GLM	15 000	15 000	Steel cabinets (8) purchased and delivered	Tender not advertised , service provider not advertised	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Information Technology	To Purchase PDF Converter Software by 30 June 2017	PDF Converter Software	01/07/2016	30/06/2017	Director Corp	GLM	10 000	10 000	PDF Converter purchased and delivered	PDF Converter purchased and delivered	Target Achieved	None	None	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase and Install Server room air conditioner by 30 June 2017	Server room air Conditioner	01/07/2016	30/06/2017	Director Corp	GLM	25 000	25 000	Server room air conditioner purchased and installed	Service provider not appointed	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Delivery note
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Property Services	To refurbish the corporate services Offices, toilet, kitchen and registry.	Refurbishment of corporate services Offices, toilet, Kitchen & registry	01/07/2016	30/06/2017	Director Corp	GLM	305 000	305 000	replacing ceilings, and renovating the foyer to corporate offices	Tender not advertised , service provider not advertised	Target not Achieved	Delay in appointment of service provider	To finalise the procurement in the 4th Quarter	Payment certificate & Progress report

**KPA 2 : BASIC SERVICE DELIVERY INDICATORS**

**OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES, OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORKS PROGRAMME**

Vote Nr	Strategic Objective	Programme	Measurable Objective	KPI Unit of measure/ Performance Indicator	Baseline / Status	Annual Target (30/06/17)	Budget 2016/2017	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Integrated and Sustainable Human Settlement	Spatial Planning	To ensure that land use applications are processed within 90 days of receipt.	% of land use applications processed (# of applications received / # of land use applications processed) within 90 days of receipt by 30 June 2017.	0% applications processed	100% applications processed (# of applications received / # of land use applications processed)	Operational	100% applications processed (# of applications received / # of land use applications processed)	no land use applications processed for 3rd quarter	Target not Achieved	The municipal planning tribunal could not process the applications due to unavailability of SPLUM by laws.	To conclude public participating the SPLUMA by laws	Director Iplan	Dated register recording land use applications & Land use applications
	Access to Sustainable Basic Services	Waste management	Provision of waste removal within the financial year	# of HH with access to refuse removal at least once a week by 30 June 2017.	4654 HH accessed refuse removal once a week	4654 HH with access to refuse removal at least once a week	Operational	4654 HH with access to refuse removal at least once a week	4654 HH have access to refuse removal at least once a week	Target Achieved	None	None	Director COMM	Rooster/ waste management reports
	Improved Governance and Organisational Excellence	Legal	To monitor the review of by laws and policies within a financial year	# of By laws reviewed (# of policies reviewed/ # of By laws )	New	# of By laws reviewed (# of policies reviewed/ # of By laws )	Operational	# of By laws reviewed (# of policies reviewed/ # of By laws )	0 by laws reviewed	Target not Achieved	the public participation of the SPLUMA by laws was halted	the by laws will be reviewed during the 4th quarter	Director Corps/ Director Tech	Reviewed and council approved by laws
	Improved Governance and Organisational Excellence	Legal	To monitor the review of by laws and policies within a financial year	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	New	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	Operational	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	0 by laws promulgated	Target not Achieved	the public participation of the SPLUMA by laws was halted	2 draft by- laws (Electricity & SPLUM) reviewed, awaiting public participation	Director Corps/ Director Tech	By laws promulgated
	Access to Sustainable Basic Services	Electricity	To ensure reduction of electricity losses within a financial year	% of electricity losses reduced as per regulation	New	% of electricity losses reduced : # of electricity lossed / % of electricity supplied	Operational	% of electricity losses reduced : # of electricity lossed / % of electricity supplied	21% of electricity losses reduced	Target not Achieved	the municipality is not billing own consumption	The municipality must start billing for municipal usage to track spending patterns of the municipality	Director Tech	Electricity/ Finance reports
Head Office	Access to Sustainable Basic Services	Infrastructure	To monitor the development and implementation of municipal infrastructure plan within a financial year	Development of municipal infrastructure plan	New	Approved Municipal Infrastructure Plan	Operational	Approved Municipal Infrastructure Plan	Municipa Infrastructure plan was approved	Target Achieved	None	None	Director Tech	Approved Municipal Infrastructure Plan

**2016/17 CAPITAL WORKS PLAN  
SUMMARY OF CAPITAL AND OPERATIONAL PROJECTS PER RESPONSIBLE MANAGER**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Adjusted Budget	3rd Quarter Target (31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
14		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To construct a Library at Shotong by 30 June 2017	Shotong Library (Phase1)	01/07/2016	30/06/2017	Director Tech	GLM	2 000 000	1 000 000	Construction commences	Contractor not appointed	Target not Achieved	Tender at Adjudication phase	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
14		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To construct a Library at Rotterdam by 30 June 2017	Rotterdam Library (Phase 1)	01/07/2016	30/06/2017	Director Tech	GLM	2 000 000	1 000 000	Construction commences	Contractor not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Rotterdam by 30 June 2017	Rotterdam Community Hall (Roll Over)	01/07/2016	30/06/2017	Director Tech	GLM	0	3 000 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To purchase 2000 Chairs and 10 Tables for Mokwakwaila & Senwamokgope by 30 June 2017	Chairs (2000) Tables (10) for Mokwakwaila & Senwamokgope Community hall	01/07/2016	30/06/2017	Director Tech	GLM	350 000	350 000	Tender processes and appoint service provider	Tender advertised, service provider appointed	Target Achieved	None	None	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Ward 2 by 30 June 2017	Ward 2 Community Hall (Roll Over)	01/07/2016	30/06/2017	Director Tech	GLM	0	2 400 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Ward 5 by 30 June 2017	Ward 5 Community Hall (Planning)	01/07/2016	30/06/2017	Director Tech	GLM	400 000	400 000	Construction commences	Consulting Engineers not appointed	Target not Achieved	Engineers appointed late	To Complete the designs in the 4th Quarter	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Matshwi by 30 June 2017	Matshwi Community Hall (Roll Over)	01/07/2016	30/06/2017	Director Tech	GLM	0	2 400 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Molele by 30 June 2017	Molele Community Hall (Roll Over)	01/07/2016	30/06/2017	Director Tech	GLM	0	1 000 000	Construction commences	Construction commenced, Foundations completed	Target Achieved	Contract has been terminated due to poor performance	To appoint another service provider to complete the project	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Mamaila Kolebetona by 30 June 2017	Mamaila-Kolobetona Community Hall (Roll Over)	01/07/2016	30/06/2017	Director Tech	GLM	0	2 682 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Design a Community hall at Shamfana by 30 June 2017	Shamfana Community Hall (Phase 2)	01/07/2016	30/06/2017	Director Tech	GLM	1 500 000	2 400 000	Construction commences	Contractor not appointed	Target not Achieved	Tender not advertised	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
32		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Design a community hall in Lemondokop by 30 June 2017	Lemondokop Community Hall (Planning)	01/07/2016	30/06/2017	Director Tech	GLM	400 000	400 000	Construction commences	Consulting Engineers not appointed	Target not Achieved	Consulting Engineers appointed late	To Complete the designs in the 4th Quarter	Progress report, Payment Certificates

32	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Design a community hall in Thlothlokwe by 30 June 2017	Thlothlokwe Community Hall (Planning)	01/07/2016	30/06/2017	Director Tech	GLM	400 000	400 000	Draft designs completed	Consulting Engineers not appointed	Target not Achieved	The municipality is still negotiating with the service provider	To finalise the appointment of the service provider in the 4th Quarter	Progress report, Payment Certificates
32	Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct a Sports Complex in Mamanyoha by 30 June 2017	Mamanyoha Sports Complex	01/07/2016	30/06/2017	Director Tech	GLM	6 414 503	1 000 000	Construction commences	Contractor not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
34	Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct a Sports Complex in Madumeleng / Shotong by 30 June 2017	Madumeleng / Shotong Sports Complex	01/07/2016	30/06/2017	Director Tech	GLM	6 024 250	500 000	Construction commences	Consulting Engineers not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
34	Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct a Sports Complex in Thakgalane by 30 June 2017	Thakgalane Sports Complex	01/07/2016	30/06/2017	Director Tech	GLM	6 024 250	500 000	Construction commences	Consulting Engineers not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
34	Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct a Sports Complex in Rotterdam by 30 June 2017	Rotterdam Sports Complex	01/07/2016	30/06/2017	Director Tech	GLM	6 500 000	4 000 000	Construction commences	Contractor not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
42	Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To Construct Modjajdiskloof Transfer Stations(Designs)	Modjajdiskloof Transfer Stations	01/07/2016	30/06/2017	Director COMM	GLM	600 000	600 000	Tender processes and appoint service provider	Tender advertised, awaiting appointment of Service Provider	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
42	Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To purchase and deliver 15 Skips Bins by 30 Jun e2017	Skip Bins (15)	01/07/2016	30/06/2017	Director COMM	GLM	250 000	250 000	Tender processes and appoint service provider	Tender advertised, awaiting appointment of Service Provider	Target not Achieved	Awaiting negotiations with the service provider	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
42	Basic Service Delivery	Access to Sustainable Basic Services	Parks and Cemetery	To purchase and deliver drive on lawnmower by 30 Jun e2017	Drive on Lawnmower (Roll over)	01/07/2016	30/06/2017	Director COMM	GLM	0	150 000	Appoint Service provider	Service Provider not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Payment certificates and delivery note
42	Basic Service Delivery	Access to Sustainable Basic Services	Parks and Cemetery	To enhance the town entrances(Kgapane and Tzaneen entrances) by 30 June 2017	Enhancement and Beautification of Town Entrances (Roll Over)	01/07/2016	30/06/2017	Director COMM	GLM	0	500 000	Construction commences	Service Provider not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
42	Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To Construct Maphalle landfill site by 30 June 2017	Maphalle Landfill site	01/07/2016	30/06/2017	Director COMM	GLM	5 000 000	2 000 000	Construction commences	38% concrete Palisade fence complete.	Target Achieved	None	None	Progress report, Payment Certificates
42	Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To rehabilitate the Old Modjajdiskloof dumping site by 30 June 2017	Rehabilitation of Old Modjajdiskloof Dumping site (Roll Over)	01/07/2016	30/06/2017	Director COMM	GLM	0	2 500 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates

42	Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To purchase and deliver Refuse Compactor Truck by 30 June 2017	Refuse Compactor Truck	01/07/2016	30/06/2017	Director COMM	GLM	2 000 000	1 500 000	Tender processes and appoint service provider	Tender advertised, Service Provider appointed	Target Achieved	None	None	Progress report, Payment Certificates
31	Basic Service Delivery	Access to Sustainable Basic Services	Waste & Environmental management	To construct storm water channels at Kgapane by 30 June 2017	Storm Water Channels	01/07/2016	30/06/2017	Director Tech	GLM	2 400 000	1 400 000	Construction commences	Consulting Engineers not appointed (Turnkey)	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
31	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Construct Low Level Bridges by 30 June 2017	Low Level Bridges	01/07/2016	30/06/2017	Director Tech	GLM	3 445 118	3 445 118	Appoint contractors and commence with construction of Low Level Bridge	Contractors not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Itieleng Sekgosese street from gravel to pave for 1.8km by 30 June 2017	Itieleng-Sekgosese street paving	01/07/2016	30/06/2017	Director Tech	GLM	6 000 000	450 000	Appoint contractors and commence with construction of Itieleng Streets	Tender advertised, Consulting Engineers appointed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Lemondokop street from gravel to pave for 1.8km by 30 June 2017	Lemondokop street paving	01/07/2016	30/06/2017	Director Tech	GLM	6 000 000	450 000	Tender processes and appoint service provider	Tender advertised, Consulting Engineers appointed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Modjajdi Ivory Route street from gravel to pave for 2.2km by 30 June 2017	Modjajdi Ivory Route Phase 1	01/07/2016	30/06/2017	Director Tech	GLM	4 000 000	1 000 000	Tender processes and appoint service provider	Service Provider not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To purchase and deliver 1 Roller Compactor by 30 June 2017	Roller Compactor (1)	01/07/2016	30/06/2017	Director Tech	GLM	300 000	300 000	Tender processes and appoint service provider	Tender advertised, awaiting appointment of service provider	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Cemetery	To design paving for cemetery at Mokwasele by 30 June 2017	Mokwasele Cemetery paving	01/07/2016	30/06/2017	Director Tech	GLM	300 000	300 000	Tender processes and appoint service provider	Tender advertised, Consulting Engineer appointed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to pave at Moshakga Planning) by 30 June 2017	Moshakga street paving (Planning)	01/07/2016	30/06/2017	Director Tech	GLM	300 000	300 000	Tender processes and appoint service provider	Tender advertised, Consulting Engineer appointed	Target Achieved	None	None	Progress report, Payment Certificates
28	Basic Service Delivery	Access to Sustainable Basic Services	Traffic and Licensing	To Erect Eye Test Apparatus (2) Modjajiskloof & Kgapane DLTC by 30 June 2017	Eye Test Apparatus (2) Modjajiskloof & Kgapane DLTC	01/07/2016	30/06/2017	Director COMM	GLM	300 000	300 000	Tender processes and appoint service provider	Tender not advertised	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates

28		Basic Service Delivery	Access to Sustainable Basic Services	Traffic and Licensing	To 2 Obstacles (poles & pedestals) in modjadiskloof by 30 June 2017	Obstacles (poles & pedestals) Modjadiskloof DLTC	01/07/2016	30/06/2017	Director COMM	GLM	250 000	250 000	Tender processes and appoint service provider	Tender not advertised	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
28	Head Office	Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To erect Office & brick safe for firearm at Modjadiskloof by 30 June 2017	Office safe & brick safe (Modjadiskloof)	01/07/2016	30/06/2017	Director COMM	GLM	30 000	30 000	Tender processes and appoint service provider	Tender not advertised	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
28	Head Office	Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To construct visitors firearm storage safes in Modjadiskloof by 30 June 2017	Visitors Firearm Storage safe	01/07/2016	30/06/2017	Director COMM	GLM	25 000	25 000	Project Completed	Tender not advertised	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
28	Head Office	Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To erect a boom gate in Modjadiskloof by 30 June 2017	Boom Gate (Main entrances)	01/07/2016	30/06/2017	Director COMM	GLM	20 000	20 000	Project Completed	Tender not advertised	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
28	Head Office	Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To purchase Fire Extinguishers by 30 June 2017	Fire Extinguishers (Roll over)	01/07/2016	30/06/2017	Director COMM	GLM	0	300 000	Appoint Service provider	Tender advertised, awaiting appointment of service provider	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Payment certificates and delivery note
28	Head Office	Basic Service Delivery	Access to Sustainable Basic Services	Parks and Cemetery	To purchase and deliver Chain saws by 30 June 2017	Chain Saws (Roll Over)	01/07/2016	30/06/2017	Director COMM	GLM	0	60 000	Appoint Service provider	Service Provider not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Payment certificates and delivery note
71	29	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To refurbish Electricity Nertwork to NERSA standards by 30 June 2017	Upgrading of Electricity to NERSA standards (Phase 2)	01/07/2016	30/06/2017	Director Tech	GLM	2 000 000	5 000 000	Appoint contractors and commence with refurbishment of electricity network	Tender advertised , Contractor appointed	Target Achieved	None	None	Progress report, Payment Certificates
71	3&4	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To install 50t Energy Efficient street lights at Kgapane access road by 30 June 2017	Kgapane access road Energy Efficient Street lights(50)	01/07/2016	30/06/2017	Director Tech	GLM	700 000	700 000	Appoint contractors and commence with replacing energy efficient street lights	Tender advertised , Contractor appointed	Target Achieved	None	None	Progress report, Payment Certificates
71	29	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To install prepaid meters in Mokgoba by 30 June 2017	Prepaid Meters in Mokgoba	01/07/2016	30/06/2017	Director Tech	GLM	0	500 000	Construction commences	Tender advertised , service provider not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
71	Head Office	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To purchase and deliver electric Transformer by 30 June 2017	Electric transformer	01/07/2016	30/06/2017	Director Tech	GLM	0	320 000	Appoint Service provider	Service Provider not appointed	Target not Achieved	Slow Procurement Process	To Finalise the appointment in the 4th Quarter	Payment certificates and delivery note



	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To Construct Electrification of 446 Units to 7(Rapitsi, Tshabela-Matswale, Jikong, Las Vegas, Ntswelomotse and Sebinakgolo) Villages by 30 June 2017	Electrification of 446 units	01/07/2016	30/06/2017	Director Tech	INEP	0	7 000 000	Construction commences	Project for electrification of 446 Units in 7 villages commenced	Target Achieved	None	None	Progress report, Payment Certificates
34	Basic Service Delivery	Access to Sustainable Basic Services	Sports & Recreation	To Construct Kgapane stadium by 30 June 2017	Kgapane Stadium Phase 3	01/07/2016	30/06/2017	Director Tech	MIG	7 289 000	239 000	Tender processes and appoint service provider	Tender advertised, Consulting Engineers appointed	Target Achieved	None	None	Progress report, Payment Certificates
14	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Library at Mokwakwaila by 30 June 2017	Mokwakwaila Library	01/07/2016	30/06/2017	Director Tech	MIG	1 800 000	1 900 000	Appoint contractors and commence with construction of Mokwakwaila Streets	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To upgrade Seatlaleng street from gravel to paving for 1.8km by 30 June 2017	Seatlaleng street paving (Phase 2)	01/07/2016	30/06/2017	Director Tech	MIG	2 200 000	2 832 649	Appoint contractors and commence with construction of Seatlaleng street paving	Contractor Appointed, project under construction at 76%	Target Achieved	Contractor terminated due to poor performance		Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To upgrade Mhlakong street from gravel to paving for 18km by 30 June 2017	Mhlakong Street paving(Phase 2)	01/07/2016	30/06/2017	Director INDEP	MIG	2 000 000	2 000 000	Appoint contractors and commence with construction of Mhlakong street paving	Contractor appointed, project under construction at 90%	Target Achieved	None	None	Progress report, Payment Certificates
34	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To construct a Sports Complex at Shaamiri by 30 June 2017	Shaamiri Sports Complex (Phase 2)	01/07/2016	30/06/2017	Director Tech	MIG	4 000 000	4 000 000	Appoint contractors and commence with construction of Shaamiri Sports Complex	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Matshelapata street from gravel to paving by 30 June 2017	Matshelapata street paving (Phase 2)	01/07/2016	30/06/2017	Director Tech	MIG	1 400 000	290 000	Appoint contractors and commence with construction of Matshelapata street paving	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Shawela street from gravel to paving by 30 June 2017	Shawela Street paving (Phase 2)	01/07/2016	30/06/2017	Director Tech	MIG	2 200 000	1 041 863	Appoint contractors and commence with construction of Shawela street paving	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Sekgopo street from gravel to paving for 1.8km by 30 June 2017	Sekgopo Maboying Street paving (Phase 2)	01/07/2016	30/06/2017	Director Tech	MIG	2 400 000	585 083	Appoint contractors and commence with construction of Sekgopo Maboying street paving	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Tlotlokwe street from gravel to paving for 1.8km by 30 June 2017	Tlotlokwe street paving (Phase 2)	01/07/2016	30/06/2017	Director Tech	MIG	2 000 000	984 559	Appoint contractors and commence with construction of Tlotlokwe street paving	Project completed	Target Achieved	None	None	Progress report, Payment Certificates

29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Shamfana street from gravel to for 1.8km paving by 30 June 2017	Shamfana street paving (Phase 2)	01/07/2016	30/06/2017	Director Tech	MIG	2 200 000	2 200 000	Appoint contractors and commence with construction of Shamfana street paving	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Kherobeng street from gravel to paving for 1.8km by 30 June 2017	Kherobeng Street paving (Phase 2)	01/07/2016	30/06/2017	Director Tech	MIG	2 200 000	4 180 940	Appoint contractors and commence with construction of Kherobeng street paving	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
32	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Goedplaas by 30 June 2017	Goedplas Community Hall	01/07/2016	30/06/2017	Director Tech	MIG	4 000 000	4 000 000	Appoint contractors and commence with construction of Goedplas community hall	Contractor appointed, project under construction at 20% ,Contractor busy with steel structure	Target Achieved	None	None	Progress report, Payment Certificates
32	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Thakgalane by 30 June 2017	Thakgalane Community Hall	01/07/2016	30/06/2017	Director Tech	MIG	4 000 000	4 000 000	Appoint contractors and commence with construction of Thakgalane Community hall	22% platform are 100 complete. Contractor busy with steel structure	Target Achieved	None	None	Progress report, Payment Certificates
32	Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct a Community hall at Ntata by 30 June 2017	Ntata Community Hall	01/07/2016	30/06/2017	Director Tech	MIG	4 000 000	4 000 000	Appoint contractors and commence with construction of Ntata Community Hall	Contractor appointed, later the contractor withdrew	Target not Achieved	Contractor withdrew	Tender will be re advertised	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Sekgopo street from gravel to paving by 30 June 2017	Sekgopo Moshate street upgrading	01/07/2016	30/06/2017	Director Tech	MIG	700 000	170 000	Appoint service provider. Technical report and preliminary designs submitted	Consulting Engineers appointed, busy with designs	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Mamphakati street from gravel to paving by 30 June 2017	Mamphakati Street upgrading	01/07/2016	30/06/2017	Director Tech	MIG	550 000	300 000	Appoint service provider. Technical report and preliminary designs submitted	Consulting Engineers appointed, busy with designs	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Ramphanyane street from gravel to paving by 30 June 2017	Ramphanyane Street upgrading	01/07/2016	30/06/2017	Director Tech	MIG	550 000	8 874 906	Appoint service provider. Technical report and preliminary designs submitted	Service provider 15% contractor is busy with the earth works	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Las Vegas street from gravel to paving by 30 June 2017	Las Vegas Street paving	01/07/2016	30/06/2017	Director Tech	MIG	550 000	230 000	Appoint service provider. Technical report and preliminary designs submitted	Consulting Engineers appointed, busy with designs	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Dichosing street from gravel to paving by 30 June 2017	Dichosing street upgrading	01/07/2016	30/06/2017	Director Tech	MIG	550 000	260 000	Appoint service provider. Technical report and preliminary designs submitted	Consulting Engineers appointed, busy with designs	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To design Ga-Ntata street from gravel to paving by 30 June 2017	Ga Ntata street upgrading	01/07/2016	30/06/2017	Director Tech	MIG	550 000	350 000	Appoint service provider. Technical report and preliminary designs submitted	Consulting Engineers appointed, busy with designs	Target Achieved	None	None	Progress report, Payment Certificates

71	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To erect and energise Highmast in 12 villages by 30 June 2017	Highmasts Lights in 12 villages	01/07/2016	30/06/2017	Director Tech	MIG	8 076 390	8 076 390	Appoint contractors and commence with construction of Highmast in 12 villages	Service provider appointed, construction commenced at 35%	Target Achieved	None	None	Progress report, Payment Certificates
71	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To erect and energise Highmast in Abel, Mamokgadi & Morwatshehla by 30 June 2017	Abel, Mamokgadi & Morwatshehla Highmasts (Roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	600 000	Appoint contractors and commence with construction of Highmast at Abel, Mamokgadi & morwatshehla	Highmast erected at Abel, Morwatshehla	Target Achieved	None	None	Progress report, Payment Certificates
71	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To erect and energise Highmast in Madibeng and Medingen by 30 June 2017	Madibeng, Medingen Highmasts (Roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	620 000	Appoint contractors and commence with construction of Highmast at Madibeng, Medingen	Highmast erected at Medingen	Target Achieved	None	None	Progress report, Payment Certificates
71	Basic Service Delivery	Access to Sustainable Basic Services	Electricity	To erect and energise Highmast in 10 Villages by 30 June 2017	Highmasts in 10 Villages (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	1 800 000	Appoint contractors and commence with construction of Highmast in 10 villages	Tender advertised , service provider not appointed	Target not Achieved	Slow Procurement Process	To finalise the appointment of the service provider in the 4th Quarter	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Mokgoba Street from gravel to paving	Upgrading of Mokgoba street	01/07/2016	30/06/2017	Director Tech	GLM	0	2 700 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To construct Modjajiskloof chanel by 30 June 2017	Modjajiskloof chanel	01/07/2016	30/06/2017	Director Tech	GLM	0	1 000 000	Construction commences	Tender advertised, awaiting appointment of contractor	Target not Achieved	Slow Procurement Process	To finalise the appointment of the service provider in the 4th Quarter	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To construct Kgapane side walks by 30 June 2017	Kgapane Side walks	01/07/2016	30/06/2017	Director Tech	GLM	0	95 454	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To construct Modjajiskloof side walks by 30 June 2017	Modjajiskloof side walks	01/07/2016	30/06/2017	Director Tech	GLM	0	35 351	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To construct Sekgopo gabions by 30 June 2017	Sekgopo Gabions	01/07/2016	30/06/2017	Director Tech	GLM	0	237 813	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Shamfana street from gravel to paving for 1.8km by 30 June 2017	Shamfana street paving (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	4 500 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates

29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Medingen street from gravel to paving for 1.8km by 30 June 2017	Medingen street paving (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	9 500 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Matshwi street from gravel to paving for 1.8km by 30 June 2017	Matshwi street paving (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	339 730	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Ramphanyane street from gravel to paving for 1.8km by 30 June 2017	Ramphanyane Street upgrading	01/07/2016	30/06/2017	Director Tech	GLM	0	287 702	Construction commences	15% contractor is busy with the earth works	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Raphahlelo street from gravel to paving for 1.8km by 30 June 2017	Raphahlelo Head Kraal street paving (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	1 017 761	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To rehabilitate Modjadiskloof street by 30 June 2017	Rehabilitation of Modjadiskloof streets (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	4 000 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To rehabilitate Gakgapane street by 30 June 2017	Rehabilitation of Gakgapane street (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	4 000 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To construct Modjadiskloof gabions by 30 June 2017	Modjadiskloof gabions (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	1 200 000	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Refilwe street from gravel to paving for 1.8km by 30 June 2017	Refilwe street paving (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	4 021 476	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Mmamakata street from gravel to paving for 1.8km by 30 June 2017	Mmamakata Raselaka street paving (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	4 001 321	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates

29	Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To Construct a Taxi Rank at Khosuthupa by 30 June 2017	Khosotupa Taxi Rank (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	1 000 000	Construction commences	Tender advertised, awaiting appointment of Contractor	Target not Achieved	Adjudication process not finalised	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To Construct a Taxi Rank at Wholesale by 30 June 2017	Wholesale Taxi Rank (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	500 000	Construction commences	project under construction	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Property Services	To rehabilitate Kgapane Taxin rank and pave , by 30 June 2017	Rehabilitation of Kgapane taxi rank, paving extension and storage tank	01/07/2016	30/06/2017	Director Tech	GLM	0	480 000	Construction commences	Service Provider not appointed	Target not Achieved	Adjudication process not finalised	To Finalise the appointment in the 4th Quarter	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Jamela street from gravel to paving for 1.8km by 30 June 2017	Jamela street paving (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	242 282	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Sedibeng street from gravel to paving for 1.8km by 30 June 2017	Sedibeng street paving	01/07/2016	30/06/2017	Director Tech	GLM	0	207 624	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Mokgoba street from gravel to paving for 1.8km by 30 June 2017	Upgrading of streets -Mokgoba (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	416 213	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Kherobeng street from gravel to paving for 1.8km by 30 June 2017	Kherobeng Street paving	01/07/2016	30/06/2017	Director Tech	GLM	0	15 460	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Matshelapata street from gravel to paving for 1.8km by 30 June 2017	Matshelapata Street paving	01/07/2016	30/06/2017	Director Tech	GLM	0	3 012 924	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Sephukubye street from gravel to paving for 1.8km by 30 June 2017	Sephukubye street paving	01/07/2016	30/06/2017	Director Tech	GLM	0	1 240 911	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Mohlakong street from gravel to paving for 1.8km by 30 June 2017	Mohlakong street paving (roll over)	01/07/2016	30/06/2017	Director Tech	GLM	0	75 113	Construction commences	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
29	Basic Service Delivery	Access to Sustainable Basic Services	Traffic & Licencing	To purchase a road block trailer by 30 June 2017	Road Block Trailer & Equipment	01/07/2016	30/06/2017	Director COMM	GLM	0	250 000	Appoint service provider	Service Provider not appointed	Target not achieved	Delay in appointment of Service provider	To finalise the appointment in the 4th Quarter	Delivery note

29	Basic Service Delivery	Access to Sustainable Basic Services	Traffic & Licencing	To contract a Strong Room at Modjadjiskloof DLTC by 30 June 2017	Strong Room Modjadjiskloof DLTC	01/07/2016	30/06/2017	Director COMM	GLM	0	233 311	Appoint service provider	Project completed	Target Achieved	None	None	Progress report, Payment Certificates
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**KPA 3 : LOCAL ECONOMIC DEVELOPMENT**

**KEY PERFORMANCE INDICATORS**

**OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME**

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2017)	Budget 2016/17	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of jobs created through municipal s Capital Projects by 30 June 2017	Number	1180 jobs created	800 Jobs created	Operational	200 Jobs created	535 Jobs creater through municipal capital projects	Target Achieved	None	None	Director Plan/ Tech	Proof for SMME s supported
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of SMME s supported through Sypply Chain Management by 30 June 2017.	Number	215 SMME s supported	120 SMME s supported	Operational	30 SMME s supported	33 SMME s supported	Target Achieved	None	None	CFO	Proof for SMME s supported
	Integrated Sustainable Development	Improved local economy	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council by 30 June 2017	Number	12 EPWP reports generated	12 EPWP reports generated	Operational	9 EPWP reports generated	9 EPWP reports generated	Target Achieved	None	None	Director Tech	EPWP reports
	Integrated Sustainable Development	Improved local economy	To ensure Coordination of Agriculture forums within the financial year	# of Agriculture Forums coordinated by 30 June 2017	Number	4 Agriculture forums coordinated	4 Agriculture forums coordinated	Operational	1 Agriculture forum coordinated	1 Agriculture forum coordinated	Target Achieved	None	None	Director Tech	Agenda, Minutes & Attendance register

**KPA 4 MUNICIPAL FINANCIAL VIABILITY  
KEY PERFORMANCE INDICATORS  
OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Measurable Objective/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/17)	Budget 2016/2017	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Sustainable Financial Institution	Revenue	To ensure improvement in revenue collection within the financial year	% in revenue collected by 30 June 2017	Percentage	82% in revenue collection	95 % in revenue collection	Operational	95% in revenue collection quarterly (at least 95% monthly)	R 17 880 000 billed and R 9 505 000 revenue collected amount to 53%	Target not Achieved	Consumers not paying for seervices	To finalise the Revenue Enhancement Strategy for implementation	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor debt collections within a financial year	% in debt collected (# of debt collected/	Percentage	New	% in debt collected (# of debt collected/	Operational	% in debt collected (# of debt collected/	R 110 658 037 debt owed to us / R 9 505 000 debt collected	Target not Achieved	Consumers not paying for seervices	To finalise the Revenue Enhancement Strategy for implementation	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor the implementation of municipal services within a financia year	# of data cleansing performed (Meter services)	Number	New	4 data cleansing performed (meter services)	Operational	1 data cleansing performed (meter services) quarterly	data cleansing still inn progress	Target not Achieved	Outstanding data cleansing from the system, awaiting SEBATA to complete	To finalise data cleansing in the 4th Quarter	CFO	Financial reports
	Sustainable Financial Institution	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	4 Financial statements submitted	4 Financial statements submitted	Operational	2 Financial statement submitted	2 Financial statement submitted	Target Achieved	None	None	CFO	Dated proof of submission Financial Statements
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To approve Draft 2016/17 Budget by Council on 31 March 2017	Date	31-Mar-16	Approval of Draft 2017/18 Budget by Council on 31 March 2017	Operational	Approval of Draft Budget by Council on 31 March 2017	Draft 2017/18 Budget approved by council on the 30 March 2017	Target Achieved	None	None	CFO	Council approved Draft Budget, Council Resolution
	Sustainable Financial Institution	Revenue Management	To promote revenue enhancement n within the financial year	To review and approve Revenue Enhancement Strategy 30 June 2017	Document	Revenue Enhancement Strategy not reviewed	Review and Approval of Revenue Enhancement Strategy by 30 June 2017.	30/06/2017	Finalise the Draft Revenue Enhancement Strategy	Draft Revenue Enhancement Strategy finalised	Target Achieved	None	None	CFO	Council Approved Revenue Enhancement Strategy, Council Resolution
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To approve 2016/16 Adjustment budget in council by 28 February 2017	Date	28-Feb-16	Approval of 2016/16 Adjustment budget in Council by 28 February 2017	Operational	Approval of 2016/16 Adjustment budget in Council by 28 February 2017	Adjustment Budget approved in council on the 27 February 2017	Target Achieved	None	None	CFO	Council approved adjustment budget, Council Resolution
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Sec 32 Register developed and updated by 30 June 2017.	Number	12 Sec registers developed	12 Sec 32 register developed and updated by 30 June 2017.	Operational	3 Sec 32 registers developed and updated	3 Sec 32 registers developed and updated	Target Achieved	None	None	CFO	Dated proof of Sec 32 register
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA by 30 June 2017.	Number	12 Finance compliance report submitted	12 Finance compliance report submitted	Oerational	3 Finance compliance report submitted	3 Finance compliance reports submitted	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To submit monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2017.	Date	Sec 71 reports submitted to Provincial Treasury within 10 working days	Submission of monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2017.	Operational	Sec 71 reports submitted to Provincial Treasury within 10 working days	Monthly Finance reports (Sec 71) submitted within 10 working days	Target Achieved	None	None	CFO	Dated proof of submission
	Sustainable Financial Institution	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	To pay invoices within 30 days of receipt from the service provider by 30 June 2017.	Days	Payment of invoices within 30 days of receipt from	Payment of invoices within 30 days of receipt from the service provider	Operational	Payment of invoices within 30 days of receipt from the service provider.	Invoices were paid to service provider within 30 days fro receipt	Target Achieved	None	None	CFO	Dated proof of payment



	Sustainable Financial Institution	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards by 30 June 2017.	Number	2 Assets verification conducted	4 Assets verifications conducted	Operational	1 Assets verifications conducted	1 Assets verification conducted in January 2017	Target Achieved	None	None	CFO	Quarterly Assets verification reports
	Sustainable Financial Institution	MIG	To effectively manage the financial affairs of the municipality within the financial year	% of PMU Management budget spent within the financial year	Percentage	New	100% R 1 760 610 PMU Management Budget spent	Capital	70% R 1 232 427 PMU Management Budget spent	80%, R 1 412 493.	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council by 30 June 2017.	Percentage	60,75%	100% R 103 079 387. Capital Budget spent	Capital	75% R 77 309 000 385 Capital Budget spent	46%, R 46 878 423. budget spent	Target not Achived	original capital budget for own funded was increased	Fastrack the appointment of projects	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintainance budget spent as approved by Council by 30 June	Percentage	New	100% R 204 819 000 Operational Budget spent	Operational	70% R 153 614 000 000 Capital Budget spent	62%, R 126 744 000.	Target not Achived	Delay in appointment of service providers	Spent the budget in the 4th Quarter	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG expenditure by 30 June 2017.	Percentage	100%	100% R54 976 000 MIG expenditure	Capital	70% R 38 483 200 MIG expenditure	60%,R33 066 000	Target not Achived	Delay in appointment of service providers	Fastrack the appointment of projects	CFO/ INDEP	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG expenditure by 30 June 2017.	Percentage	100%	100% R 1 810 000 FMG Expenditure	Operational	70% R1 267 000 FMG Expenditure	70%. R 1 269 014.	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP expenditure 30 June 2017.	Percentage	100%	100% R 1 405 000 EPWP expenditure	Operational	70% R 983 500 EPWP expenditure	100%, R 1 405 000	Target Achieved	None	None	CFO/ INDEP	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FBS expenditure by 30 June 2017	Percentage	102%	100% R 418 652 FBS expenditure	Operational	70% R 293 056 FBS expenditure	73 %,R 304 361.	Target Achieved	None	None	CFO	Financial reports

**KPA 3: LOCAL ECONOMIC DEVELOPMENT** **OUTCOME9 : IMPLEMENTATION OF THE**

**COMMUNITY WORK PROGRAMME**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Adjusted Budget	Quarter 3	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures	Evidence required
22		Basic Service Delivery	Access to Sustainable Basic Services	Planning and Development	To construct fence and admin block at the new show ground by 30 June 2017	GLM Show Ground	01/07/2016	30/06/2017	Director Tech	GLM	3 000 000	2 000 000	Appoint Architectures for professional services.	Service provider appointed	Target Achieved	None	None	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Kgapane Youth Centre by 30 June 2017	Kgapane Youth Centre (Phase 2)	01/07/2016	30/06/2017	Director Tech	GLM	600 000	2 310 379	Fencing and foundation completed. Building at roof level	99% complete contractor is done the structure and attending to snaglist	Target Achieved	None	None	Payment Certificate/ Progress report /Completion certificate
34		Basic Service Delivery	Access to Sustainable Basic Services	Community Services	To Construct Manokwe caves by 30 June 2017	Manokwe caves	01/07/2016	30/06/2017	Director Tech	GLM	1 600 000	1 000 000	Contructions commences	Project under construction	Target Achieved	None	None	Payment Certificate/ Progress report /Completion

**2016/17 CAPITAL WORKS PLAN  
SUMMARY OF CAPITAL AND OPERATIONAL PROJECTS PER RESPONSIBLE MANAGER**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Quarter 3	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures	Evidence required
50	Head Office	Municipal Transformation and Development	Sustainable Financial Institution	Office Management	To purchase 1 Money Counting Machine by 31 March 2017	Money Counting Machine	01/07/2016	30/06/2017	CFO	GLM	5 000	Appointment of Service Provider	Service provider not appointed	Target Achieved	None	None	Completion certificate and delivery note
50	Head Office	Municipal Transformation and Development	Sustainable Financial Institution	Office Management	To purchase 6 Large lockable cash boxes (6) by 30 June 2017	Large lockable cash boxes (6)	01/07/2016	30/06/2017	CFO	GLM	6 000	Appointment of Service Provider	Service provider not appointed	Target Achieved	None	None	Completion certificate and delivery note
50	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To Purchase 4 Slip Printers by 30 June 2017	Slip Printers (4)	01/07/2016	30/06/2017	CFO	GLM	16 000	Appointment of Service Provider	Slip printers purchased	Target Achieved	None	None	Delivery note

**KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

**KEY PERFORMANCE INDICATORS**

**OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2017)	Budget 2017/2016	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective mesures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2017.	Number	12 Council meetings held	4 Council meetings held	Operational	1 Council meetings held	3 Council meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Council	To ensure functionality of EXCO committee within the financial year.	# of EXCO meetings held by 30 June 2017.	Number	12 EXCO meetings held	4 EXCO meetings held	Operational	4 EXCO meetings held	3 EXCO meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council committee within the financial year.	# of Ward Committee reports submitted by 30 June 2017.	Number	348 Ward Committee reports submitted	300 ward committee reports submitted	Operational	90 ward committee reports submitted	90 ward committee reports submitted to office of the speaker	Target Achieved	None	None	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council within the financial year	# of MPAC meetings held by 30 June 2017.	Number	14 MPAC meetings held	12 MPAC meetings held	Operational	3 MPAC meetings held	6 MPAC meetings held	Target Achieved	None	None	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council within the financial year	% of MPAC resolutions implemented (# of resolutions taken/ # resolutions implemented) within a financial year	Percentage	New	% of MPAC resolutions implemented (# of resolutions taken/ # resolutions implemented)	Operational	% of MPAC resolutions implemented (# of resolutions taken/ # resolutions implemented)	N/A	N/A	N/A	N/A	Municipal Manager	MPAC resolutions register
	Improved Governance and Organisational Excellence	Human Resource management	To ensure functionality of Council within the financial year	# of LLF meetings held by 30 June 2017.	Number	13 LLF meetings held	12 LLF meetings held	Operational	3 LLF meetings held	LLF meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions by 30 June 2017 (# of resolutions taken/ # of resolutions implemented).	Percentage	1	100% resolutions implemented (# of resolutions taken/ # of resolutions implemented).	Operational	100% resolutions implemented (# of resolutions taken/ # of resolutions implemented).	72%, 5/7 resolutions resolved	Target not Achieved	Posts were interviewed but not appointed	To finalise the recruitment process	Director Corp	Updated Resolutions register

**KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

**KEY PERFORMANCE INDICATORS**

**OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2017)	Budget 2017/2016	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective mesures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2017.	Number	12 Council meetings held	4 Council meetings held	Operational	1 Council meetings held	3 Council meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held by 30 June 2017.	Number	5 IDP/Budget/PMS REP Forum meetings held	5 IDP/Budget/PMS REP Forum meetings held	Operational	1 IDP/Budget/PMS REP Forum meetings held	1 IDP/Budget/PMS REP forum held on the 28 March 2017	Target Achieved	None	None	Director INDEP	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings held by 30 June 2017.	Number	5 IDP/Budget/PMS Steering Committee meetings held	5 IDP/Budget/PMS Steering Committee meetings held	Operational	1 IDP/Budget/PMS Steering Committee meetings held	1 IDP/Budget/PMS Steering committee held on the 27 March 2017	Target Achieved	None	None	Director Plan	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To promote accountability within the municipality	% of complaints resolved : # of complaints received / # of complaints attended to within a financial year	Percentage		% of complaints resolved : # of complaints received / # of complaints attended	Operational	% of complaints resolved : # of complaints received / # of complaints attended	55 complaints received / 55 complaints resolved	Target Achieved	None	None	Director Corps	Updated Complaints Management Register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial by 30 June 2017.	Number	4 Mayoral Imbizo held	4 Community feedback meetings held	Operational	1 Community Feedback meetings held	2 Mayoral Imbizo held during the 3rd quarter	Target Achieved	None	None	Manager (Mayors Office)	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held by 30 June 2017.	Number (Accumulative)	6 Audit Committee meetings held	4 Audit Committee meeting held	Operational	1 Audit Committee meetings held	1 Audit Committee meeting held on the 6th March 2017	Target Achieved	None	None	Municipal Manager	Agenda, Minutes & Attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committees resolutions implemented within a financial year	Percentage	New	% of Audit and Performance Audit Committee resolutions implemented	Operational	% of Audit and Performance Audit Committee resolutions implemented	67%. 16/24 resolutions implemented	Target not Achieved			Municipal Manager	Audit Committee resolutions register

**KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

**KEY PERFORMANCE INDICATORS**

**OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2017)	Budget 2017/2016	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective measures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2017.	Number	12 Council meetings held	4 Council meetings held	Operational	1 Council meetings held	3 Council meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Risk	To ensure functionality of Risk committee within the financial year.	# of Risk Committee meetings held by 30 June 2017.	Number (Accumulative)	2 Risk Committee meetings held	4 Risk Committee meetings held	Operational	1 Risk Committee meetings held	Risk meeting held on 10 February 2017	Target Achieved	None	None	Municipal Manager	Agenda, Minutes & Attendance register
	Improved Governance and Organisational Excellence	Legal	To monitor response in terms of the fraud and corruption cases registered	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated within a financial year	Number	New	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated yearly		# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated quarterly	No cases reported	N/A	N/A	N/A	Director Corps	Updated Fraud and Corruption case register
	Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance information.	# of performance audit reports issued by 30 June 2017.	Number	4 Performance audit reports issued	4 Performance audit reports issued	Operational	1 Performance audit reports issued	1 Performance audit reports issued	Target Achieved	None	None	Municipal Manager	Performance Audit report tabled in council and resolution
	Improved Governance and Organisational Excellence	Audit	To submit the AG action plan to council within a financial year	Submission of AG Action plan to Council by 31 January 2017	Date	31/01/2016	31/01/2017	Operational	31/01/2017	30/01/2017	Target Achieved	None	None	Municipal manager	Council Approved AG Action plan
	Improved Governance and Organisational Excellence	Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2017	% in AG queries resolved (2015/16) by 30 June 2017.	Percentage	81%	100% Audit queries addressed	Operational	50% AG issues resolved	3%, 2/68 issues resolved	Target not Achieved	Outstanding issues not implementation	To finalise the implementation in the 4th Quarter	Municipal Manager/ All Directors	resolved and audited AG issues and POE 's submitted
	Improved Governance and Organisational Excellence	Internal Audit	To monitor implementation of internal audit action plan within a financial year	% of internal audit findings resolved (# of Internal Audit issues resolved / # of issues raised) by 30 June 2017.	Percentage	14%	100% internal audit findings resolved	Operational	75% internal findings resolved	62.5%, 10 /16 Internal audit issues resolved	Target not Achieved	Internal audit not resolved	To finalise the implementation in the 4th Quarter	Municipal Manager/ All Directors	Proof of Internal Audit findings resolved

**KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

**KEY PERFORMANCE INDICATORS**

**OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2017)	Budget 2017/2016	3rd Quarter (1 Jan 31 Mar 2017)	3rd Quarter Actual Performance	Remarks	Challenges	Corrective mesures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2017.	Number	12 Council meetings held	4 Council meetings held	Operational	1 Council meetings held	3 Council meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2017.	% of Risk issues resolved (# Risk issues implemented / resolved / # of risks identified) by 30 June 2017.	Percentage	81%	100% Risk issues resolved	Operational	75% Risk issues resolved	48%, 15/31 risk issues resolved	Target not Achieved	Risk from directorates not fully implemented	Risk issues from directorates not fully implemented	Municipal Manager/ All Directors	Resolved Risk issues and POE submitted

**2016/17 CAPITAL WORKS PLAN  
SUMMARY OF CAPITAL AND OPERATIONAL PROJECTS PER RESPONSIBLE MANAGER**

Vote Nr	Region	Key Performance Area	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Adjusted Budget	Quarter 3	3rd Quarter Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
40	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To Purchase 1 Podium by 30 June 2017	Podium	01/07/2016	30/06/2017	Director Corps	GLM	5 000	5 000	Develop and submit specification to SCM	Specifications submitted to SCM	Target Achieved	None	None	Delivery note
40	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase 1 recording Machine for Imbizo and Corporate by 30 June 2017.	Recording machines Imbizo & Corporate	01/07/2016	30/06/2017	Director Corps	GLM	20 000	20 000	Develop and submit specification to SCM	Specifications submitted to SCM	Target Achieved	None	None	Completion certificate, Progress report
40	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Office Management	To purchase 4 Suggestions boxes by 30 June 2017	Suggestion Boxes (4)	01/07/2016	30/06/2017	Director Corps	GLM	0	60 000	Develop and submit specification to SCM	Specifications submitted to SCM	Target Achieved	None	None	Completion certificate, Progress report
41	Head Office	Municipal Transformation and Development	Improved Governance and Organisational Excellence	Property Services	To renovate Mkwakwaila Sub Office by 30 June 2017	Renovation of Mkwakwaila Sub Office	01/07/2016	30/06/2017	Director INDEP	GLM	0	500 000	erecting the main entrance gate, replacing the palisade fence, painting the main building	Service provider not appointed	Target not Achieved	Slow procurement process	To finalise the appointment in the 4th Quarter	Payment certificate & Progress report